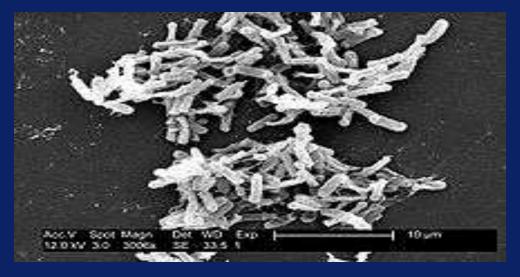
Lessons from Joseph Brant *c.difficile* class action and settlement



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Overview

- 1. Background
- 2. JBMH litigation
- 3. JBMH settlement
- 4. Comparator settlements
- 5. Lessons learned



1.1 Background

- Canadian health care institutions face number of infectious disease class actions post-SARS
- *e.g.*, TB (*Lakeridge*); pseudomonas (*UHN*)
- c.difficile ubiquitous
- Contagious intestinal bacteria produces toxic diarrhea, nausea, vomiting, fever; severe cases
 -- perforation of bowel, death
- Claims only make sense to degree materially worse than baseline/background *c.difficile*
- Outbreak alone not proof of breach of standard

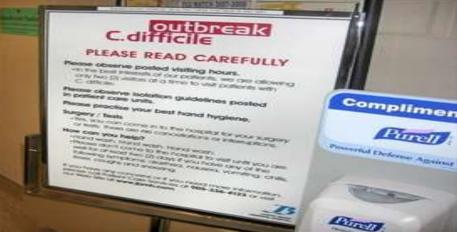


1.2 Class actions ...

- Facilitate these sorts of claims, where individual damages may be low, uneconomic for lawyer
- Representative plaintiff receives order to represent, for example, all patients during outbreak period
- Notice of class certification goes to class
- If class members fail to opt out, then individual claims determined, for better or worse, in class action
- Necessarily be a common issue phase (standard of care) and an individual issue phase (causation/damages) of the suit
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1.3 JBMH facts

- Ontario's worst outbreak of c.diff. superbug
- Outbreak -- May 2006 to December 2007
- Alleged Hospital did not properly clean, maintain, disinfect rooms
- Changed cleaning protocols; invested heavily in infection control





1.4 JBMH facts

- 223 patients with *c.difficile* in outbreak period
- 91 said to have died
- Elderly most affected
- Diagnosis issues
- Factual causation issues -- nosocomial?
- Legal causation issues





1.5 JBMH facts

• Made public Spring 2008 on review by expert





1.6 JBMH facts

Class counsel made effective use of local media





2.1 **JBMH** litigation

- Proposed class action commenced July 9, 2008
- Issued from Hamilton court
- Class action was certified on consent on October 11, 2011
- These cases often certifiable as class actions subject to resolving issues such as class scope, common issues
- Class certification procedural; doesn't mean breach of standard



2.2 JBMH litigation

- 4 representative patient plaintiffs sued Hospital only
- So how deal with respective treating physicians, might be partially responsible re use of antibiotics?
- What about absent proposed class members?
- What about physicians responsible for infection control practices?
- Involvement of CMPA counsel; entered limitation "tolling agreements"



2.3 **JBMH** litigation

- Battle of experts even prior to certification
- Hospital expert says Hospital had appropriate infection control practices in place
- Baseline *c.difficile* always present
- Outbreak start and end date issues
- Causation issue -- have to prove contracted *c.difficile* at Hospital



3.1 Settlement discussions

- Mediation with well-known mediator failed
- OHIP subrogated claim conundrum -government effectively suing itself
- Subsequent private negotiations resulted in settlement
- Concern re tag end but large "opt out" claims



3.2 Settlement collateral issues

- The claims were well in excess of insurance coverage limits; ultimately settled within limits
- Hospital for obvious reasons did not want to sue its own physicians re antibiotic use, so liability discount to recognize physicians not sued



3.3 Settlement structure

- \$9,000,000 all-inclusive
- Patients receive, for up to:
- 30 day symptoms: \$3K plus \$1K total for family members including out-of-pocket expenses
- o 31 to 90 days symptoms: \$10K plus \$2K FLA
- +91 days symptoms or death: \$15K + \$21K FLA



3.4 Settlement structure

- Additional \$714K fund (up to \$20K per person) available for class members who suffered symptoms for 91 days or more or who died, if suffered certain additional complications
- In event insufficient funds, claims reduced pro rata



3.5 Settlement fund allocation approx...

- \$5.6M for class members
- \$715K for OHIP
- \$2.3M for class counsel
- \$375K for administration and arbitration



3.6 Settlement notice and approval

- Direct letters and newspaper notice of settlement approval hearing
- Many direct retainers of class counsel
- A few objections and 5 opt outs
- Not make separate claim, mostly withdrawn at settlement approval heard in Brampton
- Court at settlement approval heard from Hospital re post-incident infection control practice improvements



3.7 JBMH settlement administration

- Marsh Risk administrator appointed by court
- Reva Devins arbitrator appointed by court
- Still underway
- How do you find people?
- Elderly, many deceased
- Privacy and representation issues
- Pro rata slows final payout
- Unused monies may be returned to Hospital special purpose fund



4.1 Comparator settlements

- Quebec: *Deslauriers* = \$7K for 3 months *c.difficile*
- Ontario: *Cupido* =
- Nova Scotia: McNeil = \$3K for salmonella
- Ontario: Wallaston =

\$4K for diarrhea, vomiting and cramps from E coli in water beyond 30 days under Walkerton Plan

\$20K for 12 months *c.difficile*



4.2 Comparator settlements

Ontario: *Tiffany Gate* pasta salad bacteria

1-3 symptom days = \$1K + \$250 FLA 4-9 days = \$2K + \$500 FLA 10-15 days = \$4K + \$750 FLA 16-22 days = \$6K + \$1200 FLA Over 22 days = \$8K + \$1500 FLA



4.3 Comparator settlements

Quebec *c.difficile* class action

- \$1 million settlement
- Approximately 70 affected
- General damages = \$5K to \$10K including 16 deaths
- Per surgery (up to 3) = \$4K to \$12.5K
- FLA = \$7500/spouse + \$5000/child



5.1 Lessons learned -- medical

- Will leave it to experts, 2013 APIC Guide but ...
- JBMH now model for *c.difficile* infection control & best practices
- Infectious disease outbreaks likely to occur from time to time even with best practice, thus important to have robust systems in place for:
- Surveillance of infections, including periodic review by multi-disciplinary team who can analyze trends and reference meaningful comparators
- Early identification of concerning developments, including ability to alert appropriate persons within the hospital
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5.2 Lessons learned -- medical

- Implementation of as many infection prevention and control best practices as possible
- Frequent updating of infection control policies and associated staff education
- Verifying appropriate precautions are implemented in respect of infected patients
- Antibiotic management
- Creation of a multi-disciplinary outbreak management team as required
- Red flags noted; IC meeting minutes completed, reviewed



5.3 Lessons learned -- ethical

- Nothing like usual personal injury litigation
- Imperfect justice aspect
- Some claims overvalued others undervalued
- "Scorched earth" v ethical battle
- Fight v settle
- Elderly population
- All funds to patients, families, counsel, mediators, administrators, ultimately paid by Ontario's taxpayers
- Resource allocation issues



5.4 Lessons learned -- legal

- Complex questions re:
- Who involved in litigation and when
- Standard of care re infection control
- Factual causation
- Legal causation
- Damages by c.difficile as opposed to other conditions
- Sequencing of certification and settlement approval



5.5 Lessons learned -- legal

- More class action exposure for institutions than physicians, except perhaps infection control physician
- One incident or multiple for insurance purposes?
- Files take new dimensions, out-of-box thinking, precedents of limited value
- Start-to-finish attention to details, different roles of counsel



5.6 Lessons learned -- legal

- Keep insurer informed from day one
- Representative plaintiffs are tip of iceberg, class of other persons affected
- Keep an eye on individual *c.difficile* complaints
- With class action, greater concern about preserving records and witness memories
- Usually have document preservation memo to staff in place prior to litigation
- Ongoing 2 year limitation issues, tolling agreements will often be necessary, with CMPA counsel
 Ongoing 2 year limitation issues, tolling Borden Ladner Gervais

5.7 Lessons learned -- settlement structure

- Fixed settlement fund or per person payment?
- Take up rate issues
- Who values claims?
- Reversion or non-reversion?
- Cy-pres fund?
- Fund for uncashed cheques?



5.8 Lessons learned -- media

- Assume will be covered by press
- Counsel need to be involved as part of media strategy; risk/benefit analysis of various strategies
 - Pre-emptive press release?
 - Press release/statement in response to inquiries?
 - Website statement, Q and As?
- Assure patient privacy





Thank you for inviting me!

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